

**Skirball Cultural Center**  
**Financial Statements**  
**and Independent Auditor's Report**  
**June 30, 2025**

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# Skirball Cultural Center

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Independent Auditor's Report

To the Board of Trustees  
Skirball Cultural Center

*Opinion*

We have audited the financial statements of Skirball Cultural Center, which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Skirball Cultural Center as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

*Basis for Opinion*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Skirball Cultural Center and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Skirball Cultural Center's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Skirball Cultural Center's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Skirball Cultural Center's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

*CohnReznick LLP*

Los Angeles, California  
March 26, 2026

**Skirball Cultural Center**

**Statement of Financial Position  
June 30, 2025**

Assets

Current assets	
Cash and cash equivalents	\$ 8,511,192
Contributions receivable, current portion	1,121,397
Prepaid expenses and other current assets	<u>1,376,725</u>
Total current assets	<u>11,009,314</u>
Collections	
Property and equipment, net	
Land	6,951,705
Buildings and building improvements	152,009,441
Equipment	8,302,924
Noah's Ark exhibit	5,405,006
Construction in progress	<u>108,250</u>
	172,777,326
Less accumulated depreciation	<u>(71,509,177)</u>
Total property and equipment, net	<u>101,268,149</u>
Other assets	
Contributions receivable, net of current portion	1,687,988
Investments	32,921,359
Investments restricted for endowment	295,682,871
Cash and cash equivalents restricted for endowment	<u>2,000,000</u>
Total	<u>\$ 444,569,681</u>

Liabilities and Net Assets

Current liabilities	
Accounts payable and accrued expenses	\$ 6,416,377
Refundable deposits	<u>1,277,426</u>
Total current liabilities	<u>7,693,803</u>
Commitments and contingencies	
Net assets	
Without donor restrictions	304,668,707
With donor restrictions	<u>132,207,171</u>
Total net assets	<u>436,875,878</u>
Total	<u>\$ 444,569,681</u>

See Notes to Financial Statements.

**Skirball Cultural Center**  
**Statement of Activities**  
**Year Ended June 30, 2025**

	Without donor restrictions	With donor restrictions	Total
Revenues and support			
Contributions	\$ 3,686,465	\$ 4,393,265	\$ 8,079,730
In-kind contributions	6,665	-	6,665
Investment income, net	21,026,267	9,351,712	30,377,979
Community events	11,656,160	-	11,656,160
Museum shop	378,218	-	378,218
Memberships	483,981	-	483,981
Museum admissions	452,507	-	452,507
Other revenue	622,441	-	622,441
Performance, lectures and public programs	199,432	-	199,432
Employee retention credit	4,274,769	-	4,274,769
Net assets released from restrictions			
Time restrictions	1,387,435	(1,387,435)	-
Maintenance, administration	6,821,301	(6,821,301)	-
Endowment appropriation	5,143,681	(5,143,681)	-
<b>Total revenues and support</b>	<b>56,139,322</b>	<b>392,560</b>	<b>56,531,882</b>
Functional expenses			
Program services			
Museum	9,009,778	-	9,009,778
Education	6,201,181	-	6,201,181
Performance, lectures and public programs	4,799,436	-	4,799,436
Community events	13,716,592	-	13,716,592
Museum shop	1,394,156	-	1,394,156
<b>Total program services</b>	<b>35,121,143</b>	<b>-</b>	<b>35,121,143</b>
Supporting services			
Management and general	1,762,862	-	1,762,862
Development	2,219,010	-	2,219,010
<b>Total supporting services</b>	<b>3,981,872</b>	<b>-</b>	<b>3,981,872</b>
<b>Total functional expenses</b>	<b>39,103,015</b>	<b>-</b>	<b>39,103,015</b>
Change in net assets	17,036,307	392,560	17,428,867
Net assets, beginning	287,632,400	131,814,611	419,447,011
Net assets, end	<u>\$ 304,668,707</u>	<u>\$ 132,207,171</u>	<u>\$ 436,875,878</u>

See Notes to Financial Statements.

## Skirball Cultural Center

### Statement of Functional Expenses Year Ended June 30, 2025

	Program Services					Supporting Services			Total expenses	
	Museum	Education	Performance, lectures and public programs	Community events	Museum shop	Total	Management and general	Development		Total
Salaries	\$ 3,879,567	\$ 2,508,485	\$ 1,774,289	\$ 6,355,457	\$ 565,469	\$ 15,083,267	\$ 819,683	\$ 1,192,259	\$ 2,011,942	\$ 17,095,209
Payroll taxes and benefits	1,136,298	742,272	498,015	1,639,254	147,485	4,163,324	187,117	280,950	468,067	4,631,391
	5,015,865	3,250,757	2,272,304	7,994,711	712,954	19,246,591	1,006,800	1,473,209	2,480,009	21,726,600
Exhibits and collection	1,224,138	17,827	-	-	-	1,241,965	-	-	-	1,241,965
School and family programs	20,298	139,339	62,741	-	-	222,378	14,622	-	14,622	237,000
Performance, lectures and public programs	-	-	766,519	-	-	766,519	-	-	-	766,519
Depreciation and amortization	909,503	1,134,789	680,873	1,361,747	113,479	4,200,391	226,958	113,479	340,437	4,540,828
Cost of goods sold	-	-	-	2,094,288	208,776	2,303,064	-	-	-	2,303,064
Repairs and maintenance	272,350	334,019	200,412	400,823	33,402	1,241,006	66,804	33,402	100,206	1,341,212
Building services and supplies	227,009	362,904	217,742	498,798	36,290	1,342,743	72,581	36,290	108,871	1,451,614
Professional fees	285,522	249,771	133,352	171,627	54,561	894,833	117,994	220,881	338,875	1,233,708
Power, gas and water	212,086	265,108	159,065	318,130	26,511	980,900	53,022	26,511	79,533	1,060,433
Miscellaneous	35,441	54,029	26,850	149,389	18,941	284,650	48,339	109,544	157,883	442,533
Insurance	98,303	98,303	98,303	98,303	98,303	491,515	98,303	98,303	196,606	688,121
Advertisement and promotion	174,855	107,350	62,407	48,392	14,519	407,523	347	17,418	17,765	425,288
Office services	90,589	130,808	60,205	236,243	37,724	555,569	27,531	29,953	57,484	613,053
Security	286,449	7,556	26,445	52,890	7,556	380,896	11,334	7,556	18,890	399,786
Bank and card fees	12,597	9,443	9,443	233,119	13,092	277,694	-	8,812	8,812	286,506
Travel and entertainment	15,879	11,191	8,034	5,327	5,119	45,550	9,316	20,756	30,072	75,622
Printing and supplies	118,522	14,154	7,067	28,656	9,023	177,422	2,837	5,469	8,306	185,728
Telephone	5,335	9,352	4,208	21,771	2,804	43,470	2,507	1,427	3,934	47,404
Membership	3,348	2,913	2,742	2,137	740	11,880	3,567	10,245	13,812	25,692
Meetings and conferences	1,689	1,568	724	241	362	4,584	-	5,755	5,755	10,339
<b>Total expenses</b>	<b>\$ 9,009,778</b>	<b>\$ 6,201,181</b>	<b>\$ 4,799,436</b>	<b>\$ 13,716,592</b>	<b>\$ 1,394,156</b>	<b>\$ 35,121,143</b>	<b>\$ 1,762,862</b>	<b>\$ 2,219,010</b>	<b>\$ 3,981,872</b>	<b>\$ 39,103,015</b>

See Notes to Financial Statements.

**Skirball Cultural Center**  
**Statement of Cash Flows**  
**Year Ended June 30, 2025**

Cash flows from operating activities	\$ 17,428,867
Change in net assets	
Adjustments to reconcile change in net assets to net cash used in operating activities	
Change in discount of contributions receivable	(15,829)
Depreciation and amortization	4,540,828
Net realized and unrealized gain on investments	(29,885,791)
Contributions restricted for investment in perpetuity	(3,005,111)
Changes in operating assets and liabilities	
Contributions receivable	223,658
Prepaid expenses and other current assets	(112,349)
Accounts payable and accrued expenses	1,401,800
Refundable deposits	511,024
	<u>(8,912,903)</u>
Cash flows from investing activities	
Purchases of investments	(116,878,717)
Proceeds from sales of investments	126,077,251
Acquisition of property and equipment	(2,306,462)
	<u>6,892,072</u>
Cash flows from financing activities	
Contributions restricted for investment in perpetuity	<u>3,005,111</u>
	<u>3,005,111</u>
Net increase in cash and cash equivalents	984,280
Cash and cash equivalents, beginning	<u>9,526,912</u>
Cash and cash equivalents, end	<u><u>\$ 10,511,192</u></u>
Cash and cash equivalents consist of the following	
Cash and cash equivalents	\$ 8,511,192
Cash and cash equivalents restricted for endowment	<u>2,000,000</u>
	<u><u>\$ 10,511,192</u></u>

See Notes to Financial Statements.

## Skirball Cultural Center

### Notes to Financial Statements

June 30, 2025

#### Note 1 - Business activity and summary of significant accounting policies

##### **Business activity**

The Skirball Cultural Center, a California Nonprofit Corporation ("the Skirball"), is a place of meeting guided by the Jewish tradition of welcoming the stranger and inspired by the American democratic ideals of freedom and equality. With nearly a half million square feet of performance and convening spaces on its campus, the Skirball welcomes people of all communities and generations to participate in cultural experiences that celebrate discovery and hope, foster human connections, and call upon us to help build a more just society.

Open to the public since 1996, the Skirball has established itself as one of the world's most dynamic Jewish cultural institutions and among the leading cultural venues in Los Angeles. In a typical year roughly 25,000 school children visit the Skirball's Museum, holiday festivals, and weekend art studios. More than twice that many people travel to the Skirball annually for life cycle and community events. Thousands more regularly participate in adult learning classes, lectures series, and concerts, among other programs.

In all its activities, the Skirball's mission is expressed with emphasis on six essential Jewish values, drawn from ancient texts and teaching. They are:

- Welcome the stranger
- Honor memory
- Seek learning
- Pursue justice
- Build community
- Show kindness

##### **Basis of accounting**

The financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP").

##### **Financial statement presentation**

The Skirball is required to report information regarding its financial position and activities according to two classes of net assets: without donor restrictions and with donor restrictions, which are described as follows:

*Net Assets without Donor Restrictions* - Net assets for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board may designate, from net assets without donor restrictions, net assets for an operating reserve through a board-designated endowment.

## Skirball Cultural Center

### Notes to Financial Statements

June 30, 2025

*Net Assets with Donor Restrictions* - Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time, purpose, or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

#### **Use of estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Cash and cash equivalents**

Cash and cash equivalents includes demand deposits and all highly-liquid investments with initial maturities at the date of acquisition of three months or less that are available for current use.

#### **Investments**

Investments are reported at their fair values in the statement of financial position. Realized and unrealized gains and losses are included in the statement of activities.

Investments restricted for endowments is comprised of investments in endowment funds that are restricted by donors for a variety of purposes (see Note 9).

#### **Contributions**

Contributions received, including unconditional promises to give, are recorded as revenues in the period received at their fair value. For financial reporting purposes, the Skirball distinguishes between contributions without donor restrictions and with donor restrictions. Contributions for which donors have imposed restrictions limiting the use of the donated assets are reported as contributions with donor restrictions. When such donor-imposed restrictions are met, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported as net assets released from restrictions. Contributions of assets which donors have stipulated must be maintained in perpetuity, with only the income earned thereon available for current use, are classified as net assets with donor restrictions. Contributions for which donors have not stipulated restrictions, as well as contributions for which donors have stipulated restrictions but which are met within the same reporting period, are reported as net assets without donor restrictions.

Unconditional promises to give, with payments due in periods greater than one year, are reported as net assets with donor restrictions and are recorded net of a discount. Gifts of land, buildings and equipment are reported as net assets without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as net assets with donor restrictions. Absent explicit donor stipulations, the Skirball reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

## **Skirball Cultural Center**

### **Notes to Financial Statements June 30, 2025**

Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met. As of June 30, 2025, the Skirball did not have any conditional contributions.

#### **Functional allocation of expenses**

The costs of providing services have been summarized on a functional basis. Accordingly, certain costs have been allocated among the programs and supporting services benefited based on personnel time and space utilized for activities.

#### **Contributions and accounts receivable**

The Skirball considers all contributions and accounts receivable to be fully collectible and, as such, an allowance for doubtful accounts is not considered necessary. Accounts receivable is included in prepaid expenses and other current assets in the accompanying statement of financial position.

#### **Collections**

The Skirball does not capitalize its collections. The collections are made up of artifacts of historical significance and art objects that are held for educational and curatorial purposes. Each of the items is catalogued, preserved and cared for, and activities verifying their existence and assessing their condition are performed continuously. The collections are subject to a policy that requires proceeds from their sales to be used to acquire other items for collections.

#### **Contingencies**

The Skirball is involved in various claims arising from the normal course of operating its programs and activities, none of which in the opinion of management or the Skirball's legal counsel will have a material adverse effect on the financial position or results of operations of the Skirball.

#### **Property and equipment**

Property and equipment are stated at cost less accumulated depreciation. Depreciation is computed using the straight-line method based on the estimated useful lives of the assets, generally ranging from 5 to 40 years, and commences when assets are placed in service. Depreciation expense for the year ended June 30, 2025 was \$4,539,156.

Noah's Ark exhibit expenditures have been capitalized and are being amortized over five to ten years using the straight-line method. Amortization expense was \$1,672, for the year ended June 30, 2025.

Expenditures for major renewals and improvements that extend the useful lives of property and equipment are capitalized. Expenditures for repairs and maintenance are charged to expense as incurred.

#### **Long-lived assets**

Long-lived assets to be held and used are reviewed for events or changes in circumstances that indicate that their carrying value may not be recoverable. No impairments were recorded during the year ended June 30, 2025.

#### **Fair value of financial instruments**

The Skirball's financial instruments consist of cash and cash equivalents, short and long-term receivables, investments, and short-term payables. The carrying value for all such instruments, considering the terms, approximates fair value at June 30, 2025.

## Skirball Cultural Center

### Notes to Financial Statements

June 30, 2025

#### **Community events and museum shop**

The Skirball has two on-site cafés and an in-house team of culinary professionals that offer diverse dining options, including personal design of a custom gourmet menu for various occasions. Merchandise sales consist primarily of sales of culturally inspired souvenirs and other decorative gifts. Sales occur primarily at the Skirball's museum shop. Revenue derived from food service is recognized when earned, at the time the food service is provided and revenue from merchandise sales are recognized at the time of the sale.

Rental income is derived through the offering of the Skirball's various capacities for a widespread array of events. The public can rent areas of the Skirball for conferences and meetings, social gatherings, and other community events. Rental revenues are recognized when earned, at the time the event occurs and are included in community events in the accompanying statement of activities.

#### **Membership dues and admissions**

Membership dues and admission fees consist of amounts that families and individuals pay to explore museum galleries and to participate in culturally inspired film and educational classes, recreational activities and other various programs offered by the Skirball. Members join for varying lengths of time and memberships include free or discounted general museum admission and shop discounts. Admission income is recognized at the time admission is granted. Membership dues are received in advance and recognized as revenue over the period the membership services are provided.

#### **Other revenue and performances, lectures and public programs**

Other revenue and performances, lectures and public are recognized as revenue when the service is provided and when the revenue is earned.

#### **Employee retention credit**

The Skirball has elected to follow the guidance regarding contributions found in Financial Accounting Standards Board Accounting Standards Codification 958-605, *Not-for-Profit Entities - Revenue Recognition - Contributions*, to account for its income from the Employee Retention Credit ("ERC").

#### **Fair value measurements**

The Skirball values its financial assets and liabilities based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, a fair value hierarchy prioritizes observable and unobservable inputs used to measure fair value into three broad levels, which are described below:

*Level 1* - Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs.

*Level 2* - Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in inactive markets; or model-derived valuations in which all significant inputs are observable or can be derived principally from or corroborated with observable market data.

*Level 3* - Unobservable inputs are used when little or no market data is available. The fair value hierarchy gives the lowest priority to Level 3 inputs.

## Skirball Cultural Center

### Notes to Financial Statements June 30, 2025

#### **Income taxes**

The Skirball is a not-for-profit organization exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code ("IRC") and Section 23101(d) of the Revenue Taxation Code of California and is a publicly supported organization as described in Section 509(a) of the IRC.

The Skirball has no unrecognized tax benefits at June 30, 2025. The Skirball's federal and state income tax returns prior to the 2022 and 2021 fiscal years, respectively, are closed and management continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in tax law and new authoritative rulings. Management has analyzed the tax positions taken by the Skirball and has concluded that, as of June 30, 2025, there are no uncertain tax positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements.

If applicable, the Skirball recognizes interest and penalties associated with tax matters as part of income tax expense and includes accrued interest and penalties with accrued expenses in the statement of financial position.

#### **Merchandise inventory**

Inventory of \$228,299 consists of finished goods held for sale in connection with the Skirball's museum shop and restaurant and is included in prepaid expenses and other current assets in the accompanying statement of financial position. Inventory is valued at cost (first-in, first-out) or net realizable value, whichever is lower.

#### **Advertising**

Advertising costs are expensed as incurred. Advertising expense was \$425,288 for the year ended June 30, 2025.

#### **Contributed services**

A substantial number of volunteers have donated significant amounts of their time to the Skirball and its educational programs; however, these donated services are not reflected in the financial statements since these services do not meet the criteria for recognition as contributed services.

#### **Subsequent events**

The Skirball has evaluated the impact of subsequent events through March 26, 2026 which is the date the financial statements were available to be issued.

In October 2025, the Skirball's hospitality employees voted to authorize a union and a collective bargaining agreement is in negotiations.

#### **Note 2 - Liquidity and availability**

The Skirball regularly monitors liquidity required to meet its operating needs and other contractual commitments. The Skirball has various sources of liquidity at its disposal, including cash and cash equivalents, contributions receivable, and investments.

## Skirball Cultural Center

### Notes to Financial Statements June 30, 2025

At June 30, 2025, the Skirball had the following financial assets and liquidity resources available over the next 12 months:

Cash and cash equivalents	\$	8,511,192
Contributions receivable, current portion		1,121,397
Investments		<u>32,921,359</u>
	\$	<u><u>42,553,948</u></u>

#### Note 3 - Concentrations

Financial instruments that potentially subject the Skirball to concentrations of credit risk consist primarily of cash and cash equivalents. The Skirball maintains its cash and cash equivalents with high credit quality financial institutions. At times, such amounts may exceed federally insured limits.

The Skirball's investments are subject to various risks, such as interest rate, credit and overall market volatility risks. Further, because of the significance of the investments to the Skirball's financial position and the level of risk inherent in most investments, it is reasonably possible that changes in the values of these investments could occur in the near term and such changes could materially affect the amounts reported in the financial statements. Management is of the opinion that the diversification of its invested assets among the various asset classes should mitigate the impact of changes in any one class.

At June 30, 2025, approximately 48% of the Skirball's contributions receivable were from three donors.

#### Note 4 - Contributions receivable

At June 30, 2025, contributions receivable consists of unconditional promises to give and have been recorded at their present values. Those receivables that are due in future periods have been discounted to their present values, using a discount rate of 6%. The receivables are recorded as follows:

	2026	\$	1,121,397
	2027		879,169
	2028		639,000
	2029		225,275
	2028		80,000
	Thereafter		<u>50,000</u>
			2,994,841
Less discount for present value			<u>(185,456)</u>
Net realizable value			2,809,385
Less current portion			<u>(1,121,397)</u>
		\$	<u><u>1,687,988</u></u>

**Skirball Cultural Center**  
**Notes to Financial Statements**  
**June 30, 2025**

**Note 5 - Investments**

At June 30, 2025, investments consist of the following:

Traditional	
Money market funds	\$ 737,197
Mutual funds	8,446,347
Exchange traded funds	14,568,951
Fixed income	35,956,445
Equities	<u>13,248,385</u>
Total traditional	<u>72,957,325</u>
Pooled vehicles without daily liquidity	
Global equities	104,232,544
Private investments	87,820,239
Hedge funds	1,073,303
High yield fixed income	<u>62,520,818</u>
Total pooled vehicles without daily liquidity	<u>255,646,904</u>
Other	<u>1</u>
Total investments	<u>328,604,230</u>
Less investments restricted for endowment	<u>295,682,871</u>
Investments	<u><u>\$ 32,921,359</u></u>

At June 30, 2025, approximately \$123.7 million or 48% of the Skirball's pooled vehicles without daily liquidity is redeemable within 30 days. Donated interest in other investments (interests in mineral rights) is recorded at \$1 since the value is indeterminable.

**Skirball Cultural Center**

**Notes to Financial Statements  
June 30, 2025**

At June 30, 2025, the Skirball has the following investments in entities that calculate net asset value ("NAV") per share:

<u>Investment strategy</u>	<u>Fair value</u>	<u>Redemption terms</u>	<u>Redemption restrictions</u>	<u>Redemption restrictions in place at year-end</u>	<u>Unfunded commitments</u>
Global equity	\$ 85,309,460	Monthly with 16 days notice	None	None	\$ -
Global equity	18,923,084	Quarterly with 30 days notice	None	None	-
Hedge fund	711,290	Monthly	Redemption limited to 33% annually	Redemption limited to 33% annually	-
Various Strategies	18,431	Redeemed Fully	None	None	-
Multi-Strategy	38,406,885	Monthly with 15 days notice	None	None	-
Multi-Strategy	343,582	Redeemed Fully	None	None	-
High yield fixed income	24,113,933	Quarterly	None	None	-
Total redeemable investments	<u>167,826,665</u>				<u>-</u>
Private credit - distressed funds	4,567,924	Illiquid for the life of the fund	No redemption rights	Investment is not redeemable at 6/30/2025	522,607
Private credit - private equity	21,045,565	Distributions upon sale of assets	No redemption rights	Investment is not redeemable at 6/30/2025	23,615,653
Private equity {a}	51,606,198	Illiquid for the life of the fund	No redemption rights	Investment is not redeemable at 6/30/2025	15,359,228

**Skirball Cultural Center**

**Notes to Financial Statements  
June 30, 2025**

<u>Investment strategy</u>	<u>Fair value</u>	<u>Redemption terms</u>	<u>Redemption restrictions</u>	<u>Redemption restrictions in place at year-end</u>	<u>Unfunded commitments</u>
Energy	491,952	Illiquid for the life of the fund	No redemption rights	Investment is not redeemable at 6/30/2025	357,949
Private equity FOF {a}	1,933,188	Illiquid for the life of the fund	No redemption rights	Investment is not redeemable at 6/30/2025	306,565
Real estate {a}	8,175,412	Illiquid for the life of the fund	No redemption rights	Investment is not redeemable at 6/30/2025	2,955,985
Total illiquid investments	<u>87,820,239</u>				<u>43,117,987</u>
Total	<u>\$ 255,646,904</u>				<u>\$ 43,117,987</u>

(a) A timeline of when this fund will make distributions is not available.

**Note 6 - Fair value measurements**

At June 30, 2025, investments are carried at fair value and are classified in the table below in one of the three categories as described in Note 1:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Investments measured at NAV</u>	<u>Total</u>
Traditional					
Money market funds	\$ -	\$ 737,197	\$ -	\$ -	\$ 737,197
Mutual funds	8,446,347	-	-	-	8,446,347
Exchange traded funds	14,568,951	-	-	-	14,568,951
Equities	13,248,385	-	-	-	13,248,385
Fixed income	-	35,956,445	-	-	35,956,445
Pooled vehicles without daily liquidity					
Global equities	-			104,232,544	104,232,544
Private investments	-	-	-	87,820,239	87,820,239
Hedge funds	-	-	-	1,073,303	1,073,303
High yield fixed income	-	-	-	62,520,818	62,520,818
Total	<u>\$ 36,263,683</u>	<u>\$ 36,693,642</u>	<u>\$ -</u>	<u>\$ 255,646,904</u>	<u>\$ 328,604,229</u>

## Skirball Cultural Center

### Notes to Financial Statements June 30, 2025

Valuations of mutual funds and equities are obtained from real-time quotes for transactions in active exchange markets involving identical assets. Money market funds are valued based on investment yield. Fixed income investments are valued based on amortized cost. The fair value of pooled vehicles without daily liquidity is determined using the NAV of shares held by the Skirball. In some instances, the NAV may not equal the fair value that would be calculated under fair value accounting standards. Valuations provided by fund administrators consider variables such as the financial performance of underlying investments, recent sales prices of underlying investments and other pertinent information. In addition, actual market exchanges at year-end provide additional observable market inputs of the exit price. The Skirball reviews valuations and assumptions provided by fund administrators for reasonableness and believes that the carrying amounts of these financial instruments are reasonable estimates of fair value. For the year ended June 30, 2025, there have been no changes in the valuation methodologies.

The preceding methods may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Skirball believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

#### Note 7 - Retirement plans

The Skirball maintains a 403(b) defined contribution retirement plan covering all eligible employees. For the year ended June 30, 2025, the Skirball made contributions to the plan totaling \$595,290.

#### Note 8 - Net assets with donor restrictions

At June 30, 2025, net assets with donor restrictions consist of the following:

Time or purpose:		
Time restricted contributions receivable	\$	2,809,385
Maintenance, administration and other		7,348,787
Endowments		<u>17,441,354</u>
		27,599,526
Perpetual:		
Endowments		<u>104,607,645</u>
	\$	<u><u>132,207,171</u></u>

Net assets with donor restrictions for maintenance, administration and other include donor restrictions of investment income and losses.

#### Note 9 - Endowments

The Skirball's endowment consists of individual funds established for a variety of purposes. The endowment includes both donor-restricted funds and funds designated by the Board of Trustees to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

**Skirball Cultural Center**

**Notes to Financial Statements  
June 30, 2025**

The Skirball has interpreted the State of California Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Skirball classifies as net assets with donor restrictions: (a) the original value of gifts donated to the perpetual endowment, (b) the original value of subsequent gifts to the perpetual endowment, and (c) accumulations to the perpetual endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. In accordance with UPMIFA, the Skirball considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the Skirball and donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Skirball, and (7) the Skirball's investment policies.

*Investment Return Objectives, Risk Parameters and Strategies.* The Skirball has adopted investment and spending policies, approved by the Board of Trustees, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk.

Endowment assets are invested in a well-diversified asset mix that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution of 5.5%, while growing the funds if possible. Actual returns in any given year may vary. Investment risk is measured in terms of the total endowment fund; investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

*Spending Policy.* The Skirball has a policy of appropriating for distribution each fiscal year 5.5% of the average of the quarter end value of all endowment assets over the preceding 12 quarters. In establishing this policy, the Skirball considered the long-term expected return on its investment assets, the nature and duration of the individual endowment funds, many of which must be maintained in perpetuity because of donor restrictions, and the possible effects of inflation. The Skirball expects the current spending policy to allow its endowment funds to grow at a nominal average rate annually. This is consistent with the Skirball's objective to maintain the purchasing power of the endowment assets as well as to provide additional real growth through new gifts and investment return.

Endowment net asset composition by type of fund as of June 30, 2025 is as follows:

	Without donor restrictions	With donor restrictions		Total
		Time or purpose	Perpetual	
Donor-restricted endowment funds	\$ -	\$ 17,441,354	\$ 104,607,645	\$ 122,048,999
Board-designated endowment funds	175,633,872	-	-	175,633,872
Endowment assets, end	<u>\$ 175,633,872</u>	<u>\$ 17,441,354</u>	<u>\$ 104,607,645</u>	<u>\$ 297,682,871</u>

**Skirball Cultural Center**

**Notes to Financial Statements  
June 30, 2025**

The following table summarizes the activity affecting endowment net assets for the year ended June 30, 2025:

	Without donor restrictions	With donor restrictions		Total
		Time or purpose	Perpetual	
Endowment assets, beginning	\$ 162,178,585	\$ 13,233,323	\$ 101,602,534	\$ 277,014,442
Contributions	-	-	3,005,111	3,005,111
Transfers in	6,190,323	-	-	6,190,323
Investment income	16,145,283	9,351,712	-	25,496,995
Appropriated for expenditure	<u>(8,880,319)</u>	<u>(5,143,681)</u>	<u>-</u>	<u>(14,024,000)</u>
Endowment assets, end	<u>\$ 175,633,872</u>	<u>\$ 17,441,354</u>	<u>\$ 104,607,645</u>	<u>\$ 297,682,871</u>

As of June 30, 2025, there were no deficiencies of donor-restricted endowment funds.

**Note 10 - Contingencies**

During the year ended June 30, 2025, the Organization experienced a cybersecurity incident. In response, management initiated a comprehensive assessment and implemented additional risk mitigation strategies. As of June 30, 2025, because an estimate of losses associated with the incident are not probable nor reasonably estimable, management has not accrued any losses. Given general risks and uncertainties, it is reasonably possible that management's estimate may change in the next year and could effect the financial statements.

**Note 11 - In-kind contributions**

For the year ended June 30, 2025, the Skirball recorded and retained in-kind contributions of \$6,665, which are included in contributions in the accompanying statement of activities. In-kind contributions are comprised of \$6,665 of supplies. All in-kind contributions received by the Skirball for the year ended June 30, 2025 were recorded at fair value and considered without donor restrictions, to be used by the Skirball as determined by the board of directors and management. The fair market value was determined through active markets of identical or similar items.



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